
Contents

<i>Acknowledgments</i>	vii
<i>Foreword</i>	ix
Larry Cuban	
PART I Mapping the Landscape of Portfolio Management Models	
1 Introduction—Portfolio Management Models in Urban School Reform	3
Katrina E. Bulkley	
2 Portfolio Management Models and the Political Economy of Contracting Regimes	27
Jeffrey R. Henig	
PART II Case Studies	
3 Neoliberal School Reform in Chicago?	55
<i>Renaissance 2010, Portfolios of Schools, and Diverse Providers</i>	
David Menefee-Libey	
4 Strong Vision, Learning by Doing, or the Politics of Muddling Through?	91
<i>New York City</i>	
Jonathan Gyurko and Jeffrey R. Henig	
5 One Step Back, Two Steps Forward	127
<i>The Making and Remaking of "Radical" Reform in Philadelphia</i>	
Katrina E. Bulkley, Jolley Bruce Christman, and Eva Gold	
6 A Diverse Education Provider	165
<i>New Orleans</i>	
Henry M. Levin, Joseph Daschbach, and Andre Perry	

CONTENTS

PART III Crosscutting Issues

- 7 Where's the Management in Portfolio Management? 195
*Conceptualizing the Role of Urban School District Central Offices
in Implementation*
Meredith I. Honig and Michael DeArmond
- 8 A Framework for Designing Governance in Choice and
Portfolio Districts 217
Three Economic Criteria
Henry M. Levin
- 9 Convergence or Collision 251
Portfolio Districts, Education Markets, and Federal Education Policy
Patricia Burch
- 10 Disseminating and Legitimizing a New Approach 277
The Role of Foundations
Sarah Reckhow

PART IV Looking Forward

- 11 Portfolio Management Models 307
From the Practitioner's Eyes
Josh Edelman
- 12 Where Public Meets Private 323
Looking Forward
Jeffrey R. Henig and Katrina E. Bulkley
- Notes* 341
- About the Editors* 377
- About the Contributors* 379
- Index* 383